

# Corrections Center of Northwest Ohio



## ANNUAL REPORT

**Fiscal Year 2016**

**January 1, 2016 – December 31, 2016**

**Jim Dennis  
Executive Director**

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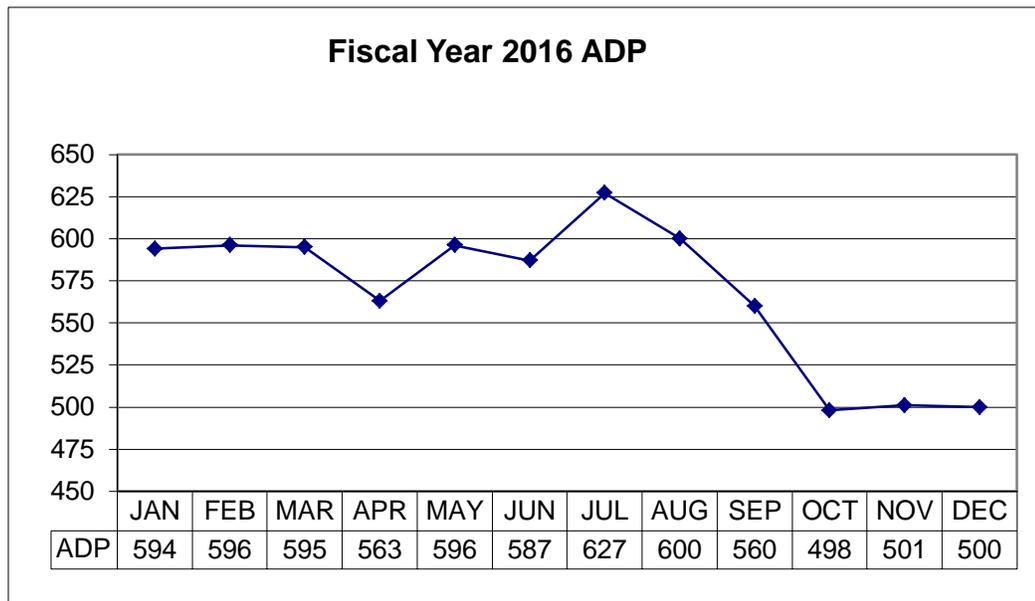
**Corrections Center of Northwest Ohio**

**I. Executive Summary**

The Corrections Center of Northwest Ohio (CCNO) staff contended with the following ongoing and recent issues during fiscal year 2016:

- A. 2016 was overshadowed by the ongoing dispute between the City of Toledo and Lucas County over who is responsible for jail costs of offenders sentenced by the Toledo Municipal Court who were charged under the Ohio Revised Code. The dispute led to changes being made to the CCNO Operating Agreement to bring clarity on each jurisdiction's responsibility for jail beds at CCNO. Unfortunately this did not end the dispute and the City of Toledo filed a lawsuit against the Corrections Commission of Northwest Ohio and the County Commissioners from Defiance, Fulton, Henry, Lucas and Williams counties. The judge ruled that the City of Toledo is responsible for their beds at CCNO unless they were to withdraw from CCNO. The City of Toledo withdrew from CCNO by defaulting on their 3rd quarter bill. Effective August 30, the City of Toledo was no longer a member. The judge also ruled that the Fifth Amended Operating Agreement was void as it was not passed with a unanimous vote. The Corrections Commission is appealing that decision.
  
- B. The increasing heroin epidemic in northwest Ohio affected CCNO operations as the number of inmates suffering through withdrawal symptoms escalated. The Board authorized the Executive Director to hire a consultant to review the current policies, practices and programs at CCNO to ensure that best practices are in place to serve this inmate population.

- C. The monthly average daily population (ADP) ranged between 498 and 627 in 2016. The average daily population for 2016 was 568 or 84 percent of capacity. The Board member rated bed capacity of CCNO is 638; and the Bureau of Adult Detention rated capacity is 668. The Operating Agreement for the CCNO states that the operating capacity of CCNO is 90 percent of the bed capacity which is 574. The monthly ADP during 2016 is displayed below.



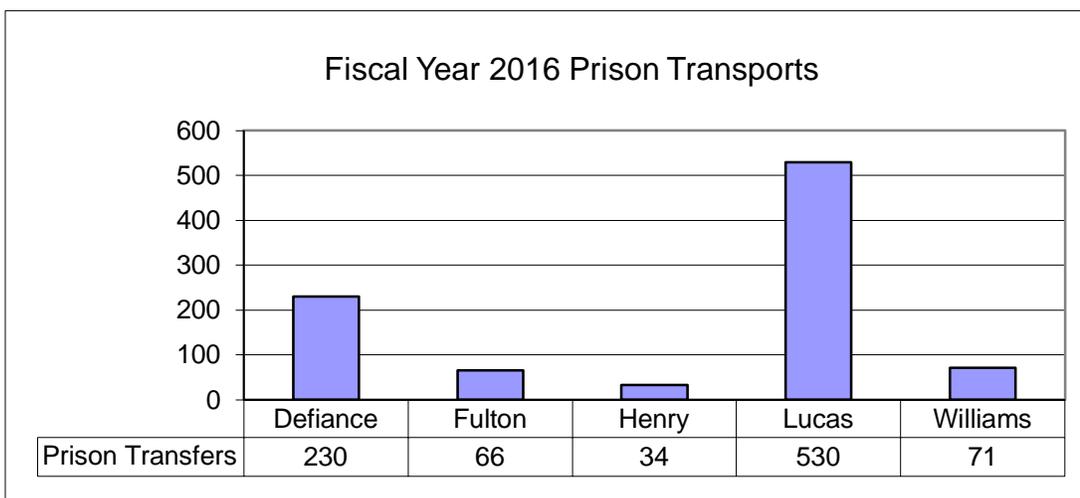
- D. The number of offenders earning their GED while incarcerated at CCNO in 2016 was 12 compared to 2015 when there were eight. The State of Ohio contracted with a private company to computerize the GED test in 2014. This had a negative impact on all GED test sites throughout the State of Ohio.
- E. When the population exceeds the 90% capacity, as set forth in the CCNO Operational Agreement, steps will be taken to reduce the population through the utilization of administrative releases. All administrative releases must be approved by the court of jurisdiction. Offenders with mandatory sentences or a judicial stipulation of mandatory time to be served will not be considered for an administrative release.

When the population reaches 95% or 606 CCNO will not accept any offenders from a jurisdiction that is exceeding their bed allocation until they drop to or below their bed allocation, or the facility population drops

to 90% or below. On August 30, CCNO member capacity was reduced to 530, and the 95% became 504.

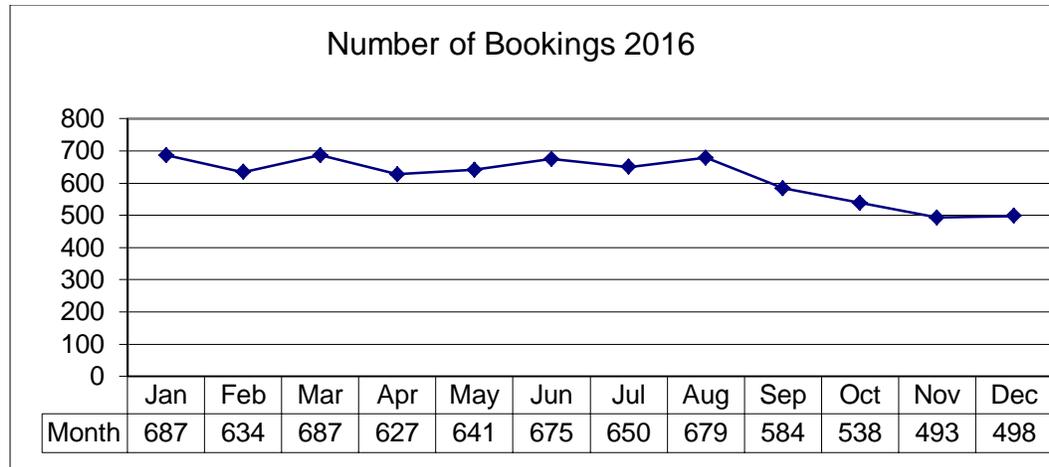
In 2016, three overcrowding emergencies were declared. In comparison, there were ten overcrowding emergencies in 2015 and no overcrowding emergencies declared in 2014. Throughout the year the population rose above 90 percent 181 times and administrative releases were requested resulting in 19 offenders receiving an administrative release in 2016. This is down from 2015 when 112 offenders received an administrative release.

- F. 931 offenders were transferred to and from prison in 2016. This was a decrease from 1,072 offenders transferred in 2015. These transfers include the number of offenders who were brought back from prisons for judicial reviews, sex offender registrations, etc. A breakdown by jurisdiction follows:



CCNO can video conference with all state prisons. It is CCNO's recommendation that Judges use video conferencing versus bringing offenders back to court in person for judicial review hearings. This should result in a reduction of transports. By conducting video hearings with offenders incarcerated in prison rather than bringing them back to CCNO for a court hearing it would help alleviate the shortage of medium and maximum security cells. The average length of stay for an offender brought back from prison until release or return to prison is 18.6 days.

- G. There were 7,393 offenders booked into CCNO during 2016 compared to 7,560 in 2015. A monthly breakdown follows:



H. CCNO is accredited by the American Correctional Association (ACA). To retain ACA accreditation, CCNO undergoes an audit on all ACA standards every three years. Yearly reports are also forwarded to the ACA to show continued compliance. CCNO successfully completed the re-accreditation process in May 2014. The next reaccreditation on ACA standards will be held May 2017.

During 2016, CCNO completed the following inspections:

1. Williams County Health Department, Annual full facility inspection. No deficiencies were noted.
2. State Fire Marshall's Inspection. The State Fire Marshall found CCNO in full compliance.
3. The 2016 Citizen's Advisory Committee, Annual Jail Inspection was completed with no deficiencies noted. They were very complementary of CCNO operations.
4. Williams County Health Department, conducted a full facility inspection an unannounced kitchen inspection. No deficiencies were noted.
5. 2016 Ohio Department of Rehabilitation and Corrections Minimum Jail Standards Audit was conducted on 11/09/2016 with a score of 100%.

I. A pay-for-stay program was implemented on November 2, 2009 through a contract with Intellitech Corporation. Offenders are charged a \$100.00 reception fee upon coming to CCNO. Upon their release they receive an invoice for daily jail fees based on CCNO's budgeted per diem cost which in 2016 was \$72.05. In 2016, CCNO collected \$80,448.92 from offenders during their incarceration; Intellitech collected \$72,671.22 from offenders

after their release. These collections resulted in net revenue of \$77,932.96 from the pay-to-stay program. Seventy-nine percent of CCNO offenders booked in 2016 came into CCNO with no cash in their pockets. During 2016, 65 percent of the offenders housed at CCNO were provided indigent kits.

- J. Revenue was generated through the offender telephone system. Offenders have access to telephones in their units. They can purchase pre-paid telephone cards or call family and friends collect. The contract for the offender telephone system is with Securus. CCNO receives 65 percent of the gross revenues generated through the offender telephone system. This amounted to \$445,476.32 in 2016 which is an increase from \$344,780.89 in 2015.
- K. The CCNO Operating Agreement allows for the use of available beds by member jurisdictions. Member jurisdictions are assessed an over-utilization fee, for the budget year per diem. If a members daily population exceeds their bed allotment for three consecutive days. The over-utilization fee was \$72.05 in 2016. Members were invoiced \$497,199.09 for over-utilization of the beds in 2016.
- L. During 2016, CCNO continued to utilize a Medical Co-Pay policy for offenders whereby offenders pay a portion of their medical costs. Under no circumstance is an offender denied necessary medical care. The purpose of the co-pay policy is to discourage frivolous requests for medical treatment. During 2016 the medical co-pay generated \$5,595.97 which is an increase from \$7,340.39 in 2015.
- M. During 2016, over 119 inquiries were received from various media representatives.
- N. Staff held various fundraisers throughout 2016 totaling \$4,276.30. Staff raised \$116.00 for Christmas for Kids; \$237.60 for the Ronald McDonald House Charities of Northwest Ohio; and \$178.91 for Make-A-Wish Foundation of Northwest Ohio. Staff also held a fundraiser to help a staff member with medical expenses. \$1,131.79 was raised. A fundraiser was held at CCNO's annual Christmas potluck. Staff raised \$2,612.00 for St. Jude Children's Research Hospital.

## II. **General Information**

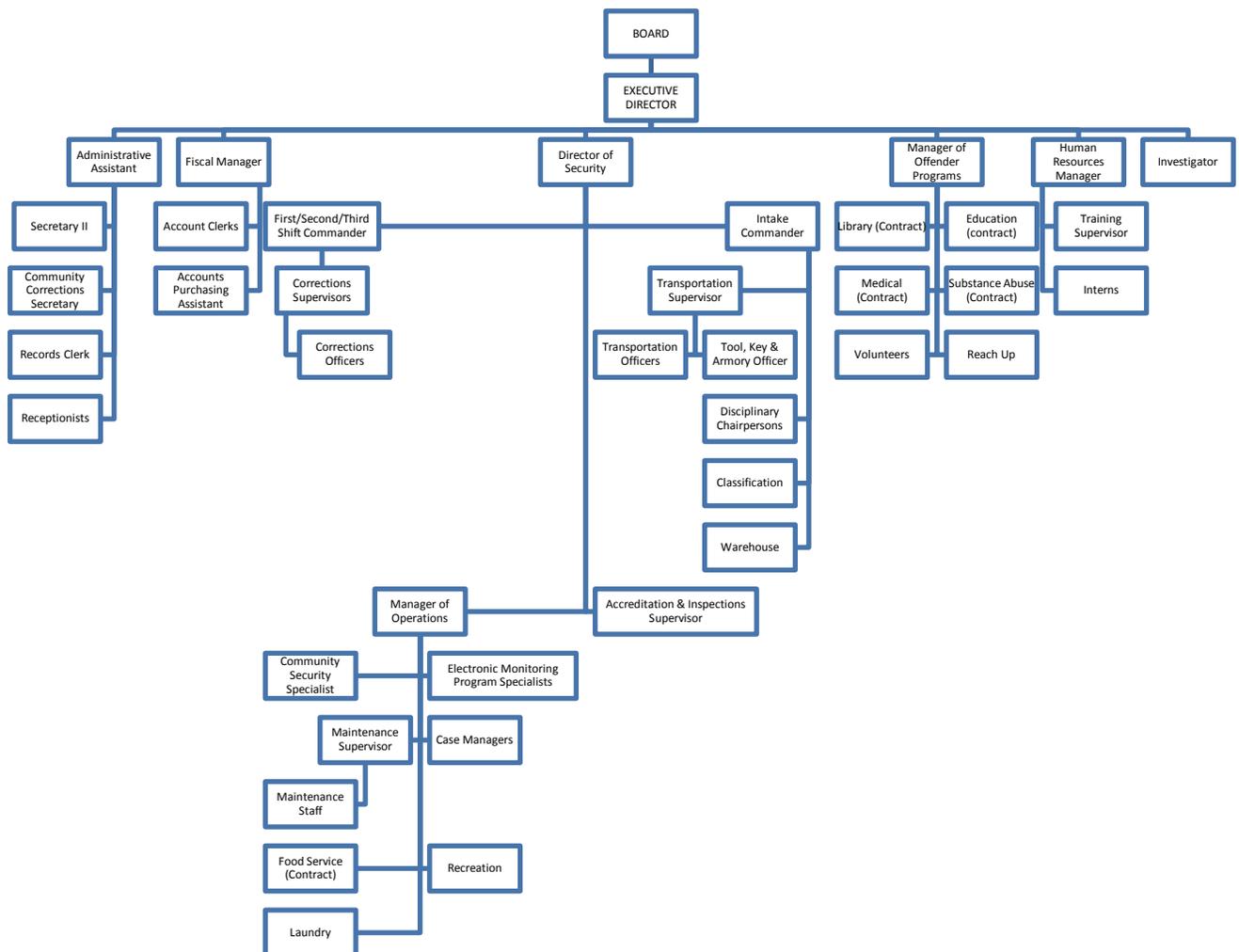
### A. **Statutory Authority**

The Corrections Center of Northwest Ohio and its governing Board operate under authority granted by Ohio Revised Code §307.93.

B. Mission Statement

The mission of the Corrections Center of Northwest Ohio (CCNO) is to protect the public, employees, and offenders while operating a cost effective detention center for Defiance, Fulton, Henry, Lucas and Williams Counties.

C. Organizational Chart



D. Members of the CCNO Board as of December 31, 2016

Defiance County

Sheriff David Westrick, Chairman  
Commissioner Otto Nicely

Fulton County

Sheriff Roy Miller, Vice Chairman  
Commissioner Jeff Rupp

Henry County

Sheriff Michael Bodenbender  
Commissioner Robert Hastedt

Lucas County

Sheriff John Tharp  
Commissioner Pete Gerken

Williams County

Commissioner Alan Word  
Sheriff Steve Towns, Secretary

E. CCNO Management Staff

Jim Dennis, Executive Director  
Dennis Sullivan, Director of Security & Operations  
Kevin Bloom, Shift Commander  
Toby Bostater, Manager of Operations  
Todd Snyder, Investigator  
Craig Eiden, Shift Commander  
Salina Hill, Human Resources Manager  
Tonya Justus, Fiscal Manager  
Tammy Parker, Shift Commander  
Linda Shambarger, Manager of Offender Programs  
Steve Snyder, Transportation Supervisor  
Denny Stantz, Maintenance Supervisor  
Juli Steingass, Accreditation & Inspection Supervisor  
Leslie VanAusdale, Training Supervisor

III. **Objectives**

A. Year End Status Report of 2016 Objectives

1. Maintain 100% compliance on the kitchen and facility inspection with no more than two deficiencies by the Williams County Health Department. **No deficiencies were noted in 2016.**
2. Test the emergency notification system for neighbors. **This was completed September 15, 2016.**
3. Community Public Works program will have 200 participants. **There were 173 participants.**
4. HITT program will have 20 participants. **There were 22 participants.**
5. Divert 750 low risk offenders that would have been sentenced to jail. **There were 849 diversions.**
6. Maintain staff turnover rate below 10%. **The turnover rate was 27%.**
7. The number of grievances for the year when divided by the yearly bookings will not exceed two percent. **There were 162 grievances filed with 7,393 bookings, equaling 2.2%.**
8. The number of instances of force for the year when divided by the yearly bookings will not exceed one percent. **There were 62 instances of force with 7,393 bookings, totaling 0.84%.**
9. No inmate on staff assaults where criminal charges were filed. **There was one staff assault where criminal charges were filed.**
10. Maintain 160 active volunteers. **There were 171 active volunteers.**
11. Volunteer hours average 600 per month. **The volunteer hours averaged 777.75 per month.**
12. Offender average program attendance average 1,800 per month. **The average attendance was 2,062.**
13. Have 175 offenders participate in New Beginnings. **There were 210 offenders in New Beginnings.**
14. Recovery Services staff will have 70 women participate in the WITT program. **There were 90 participants.**
15. Recovery Services staff will have 70 men participate in the MITT program. **There were 86 participants.**
16. 95% of those who complete New Beginnings, MITT or WITT will have a discharge plan before their release from CCNO. **100% of offenders had a discharge plan in place upon their release.**
17. Of the 20 offenders scheduled to take the GED test in 2016, 50 percent will pass two or more subjects. **Thirty-two offenders took the GED test, with 50% passing two or more subjects. Twelve earned their GED.**
18. Maintain test scores from the Corrections Officer academy to 90% or above. **Only one testing was held with an average test score of 83.91%.**

19. All staff will receive 16, 24, or 40 hours (as applicable) of training.  
**This was completed.**

CCNO met 91.07 percent of the 2016 objectives.

B. Proposed 2017 Objectives

1. Maintain 100% compliance on the kitchen and facility inspection with no more than two deficiencies by the Williams County Health Department.
2. Successfully complete PREA audit.
3. Successfully complete the Ohio jail inspection.
4. Test the emergency notification system for neighbors.
5. Community Public Works program will have 200 participants.
6. HITT program will have 20 participants.
7. Divert 750 low risk offenders that would have been sentenced to jail.
8. Maintain staff turnover rate below 10%.
9. Maintain 160 active volunteers.
10. Volunteer hours average 600 per month.
11. Offender volunteer service program attendance average 1,800 per month.
12. Of the 30 offenders scheduled to take the GED test in 2017, 50 percent will pass two or more subjects.
13. Have 175 offenders participate in New Beginnings.
14. Have 70 new participants in the WITT program.
15. Have 70 new participants in the MITT program.
16. Have 160 offender participants in the Thinking for a Change program.
17. Recovery Services staff will have a discharge plan in place for 95% of the participants of New Beginnings, MITT or WITT before their release.
18. The number of grievances for the year when divided by the yearly bookings will not exceed two percent.
19. The number of instances of force for the year when divided by the yearly bookings will not exceed one percent.
20. No offender on staff assaults where criminal charges were filed.
21. Maintain test scores from the Corrections Officer academy to 80% or above.
22. All staff will receive 16, 24, or 40 hours (as applicable) of training.

IV. Operations

- A. Security. The Security department is responsible for the management of offenders, security shifts, intake of offenders into the facility, classification of offenders, movement of offenders throughout the facility, medical services, food services, recreation, laundry, offender programming, case

management, community corrections, maintenance and accreditation, transportation of offenders outside of the facility and the Special Response Team. The Director of Security and Operations oversees this department with management assistance from three Shift Commanders, a Manager of Operations, an Intake Commander, Transportation Supervisor and the Supervisor of Inspection and Accreditation.

<u>Commitments and Releases</u>	<u>2015</u>	<u>2016</u>
Commitments	7,560	7,393
Releases	7,478	7,399

<u>Commitments by Type of Offense</u>		
Misdemeanants	6,010	6,010
Felons	1,550	1,550

<u>Commitments by Gender and Age</u>		
Female Juveniles	0	0
Male Juveniles	0	0
Female Adults	1,752	1,726
Male Adults	5,808	5,667
Total	7,560	7,393

<u>Average Sentence Length in Days</u>	27.3	27.9
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- B. Transportation. Transporting offenders to various locations is a major responsibility. Each year thousands of offenders are transported by the CCNO Transportation staff. Many of these offenders are transported to medical appointments. The year-end total transports for CCNO equaled 21,250 offender transports. The following chart details this activity.

2016 Offender Transports							
Transport Location	APA	Defiance	Fulton	Henry	Lucas	Williams	TOTALS
Court	0	1927	773	369	5106	23	8198
Medical	0	23	16	2	102	13	156
New Book Ins	43	328	128	79	3547	7	4132
Releases	7	302	184	141	3354	284	4272
Prison Transfer	0	230	66	34	530	71	931
Court Diagnostic	0	38	12	10	66	3	129
Northcoast	0	2	1	1	5	0	9
CAD	0	4	1	2	73	1	81
Lucas County CTF	0	4	0	4	149	11	168
Lucas County EMU	0	2	0	0	56	0	58
Lucas County WR	0	0	0	0	338	0	338
NCCC	0	23	12	13	1	28	77

Other	0	1	1	1	29	4	36
Subtotal	50	2884	1194	656	13356	445	18585
Community Works	0	2116	80	469	0	0	2665
Total Transports	50	5000	1274	1125	13356	445	21250

Video arraignment services are currently in place for Bryan Municipal Court, Williams County Common Pleas Court, Defiance Municipal Court, Henry County Common Pleas Court, Napoleon Municipal Court, Fulton County Common Pleas Court, Fulton County Eastern District Court, Fulton County Western District Court, Lucas County Common Pleas Court, Maumee Municipal Court (Lucas County), Oregon Municipal Court (Lucas County), Sylvania Municipal Court (Lucas County) and Toledo Municipal Court. The number of offenders being transported for court increased from 7,573 in 2015 to 8,198 in 2016. The number of courts sessions and probation interviews conducted via video decreased from 4,612 in 2015 to 4,443 in 2016.

- C. Special Response Team. The Special Response Team is established to respond to facility emergencies. The SRT is a team which will provide a consistent order of work, organizational structure, and unity of expertise in resolving emergency situations at the CCNO. The SRT is trained in tactical skills and in the use of force. The purpose of the team is to contain and control the immediate crisis area or to regain control of the area by force if so directed.
- D. Offender Services. The Manager of Operations oversees the laundry, recreation, maintenance, case managers, offender food service and community corrections. Management assistance is provided by the Maintenance Supervisor.

A minimum of five hours of organized recreation is offered to all eligible offenders in all security levels on a weekly basis. A total of 4,236 hours of recreation was provided in 2016. Tournaments included corn hole, jump rope and chess. Activities include basketball, volleyball, jogging, ping pong and board games. Board games are also available in the units.

Food service for offenders is provided through a contract with ARAMARK Correctional Services (ARAMARK). In 2016, the cost per offender meal was \$0.8384. In 2016, 40 offenders requested a vegetarian diet. Twenty-four offenders requested a religious diet.

- E. Offender Programs. The Manager of Offender Programs oversees the contracts for the provision of Library, Education, Vocational, Self-Help, Medical, Substance Abuse programs, Chaplaincy services and volunteers.

A part-time Chaplain contracted through Reach Up assists the Manager in the coordination of religious services. Reach Up is a non-profit agency that coordinates religious and chaplaincy services for offenders at CCNO. Volunteers conduct various services for offenders to attend which include AA meetings, worship services and Bible study. Services are offered on a daily basis. In 2016 there was an average of 171 active volunteers providing programming to offenders. Volunteers provided 9,333.75 hours of service to the offenders in 2016. In 2016, there were 22,030 offenders attending religious services. There were 125 offender baptisms.

In 2016, volunteer led Alcoholics Anonymous programming was held at CCNO. Forty-eight offenders participated in the structured programming.

The HARC program is a six-week program that discusses how to incorporate Bible study and prayer into an offender's life; how to find a job, prepare for an interview and be a good employee; getting priorities in line to include budgeting money, saving money and saving money to pay weekly bills; how to live life on what God gives including picking a place to live that an offender can afford; where and how to shop on a budget; and, how to live a balanced life to be satisfied, happy and grateful with where you are today. The HARC life skills program was attended by 1,424 offenders.

Alcohol Chemical Treatment Series (ACTS) is a faith-based educational approach to drug and alcohol abuse, using visual tools, object lessons and a true recorded testimonial application. A qualified volunteer Christian Prisoners Fellowship instructor teaches an ongoing ACTS curriculum addressing real life situations and providing offenders with positive coping skills in a support group setting. The instructor also offers chaplaincy materials and benefits to the offenders, links the released offenders to a positive support group (a local church) outside the jail and provides care for the offenders' families. ACTS programming was attended by 278 offenders.

Substance Abuse Services were provided through a contract with Recovery Services of Northwest Ohio, Inc., Defiance, Ohio. The New Beginnings program is an intense drug/alcohol treatment and educational program. This includes group counseling, individual counseling, education and referrals to other treatment agencies. During their incarceration, 210 offenders participated in the New Beginnings program.

Recovery Services of Northwest Ohio, Inc., Defiance, Ohio also provides the Thinking for a Change program. Thinking for a Change is a program based on the principle that thinking controls how people act, and that to change the way people act, they have to take control of their thinking. The program helps offenders build skills to recognize their own and other's thinking patterns, recognize the risks associated with those thoughts and how to make better choices. The Thinking for a Change program had participation from 145 offenders during their incarceration.

Recovery Services of Northwest Ohio, Inc., Defiance, Ohio also provides continuing care with an emphasis on relapse prevention for those offenders who have completed the primary programs and are awaiting discharge for their sentence. Participation in continuing care was at 98 offenders in 2016.

Recovery Services of Northwest Ohio, Inc., Defiance, Ohio also assists offenders with discharge planning. All offenders participating in programming are linked directly into community agencies to ensure continuity of care. In addition, 168 offenders were also referred into outreach programs in their home community. One offender was assisted with their transition into the Intensive Supervision Program (ISP) operated by the Toledo Municipal Court.

WITT (Women in Trauma Training) and MITT (Men in Trauma Training) is an integrated treatment approach designed for high risk incarcerated offenders who are mentally ill, substance abusing and are victims of trauma. Counseling services for this program are provided by Recovery Services of Northwest Ohio, Inc., Defiance, Ohio. In 2016, 86 men and 90 women participated in the MITT and WITT programs.

A Recovery Services CPST specialist provides an invaluable service to all offenders leaving incarceration who have not had the opportunity to engage in clinical services. Within 30 days of re-entry, each offender is assessed for critical needs using the GAINS reentry instrument and direct linkage is then made to any agencies to fulfill these needs. Full mental health assessments are conducted via video conferencing with Central Access. This first appointment bridges the gap between re-entry and access to psychotropic medications. Other linkage includes Ohio Benefits Bank, various shelters, TASC, Veteran's Affairs, Social Security, Ohio Means Jobs of Lucas County, and various mental health and substance abuse agencies located in Lucas County, as well as surrounding counties. There were 2,544 offenders that received these services in 2016.

Library services for offenders were provided through a contract with the Williams County Public Library. Offenders have access to a fully shelved

library which includes hardbacks, paperbacks and magazines. The library has a collection of 4,562 books with an average circulation count of 5,798. Also, each unit has a bookshelf with limited books available. A Law Library with up-to-date Ohio Revised Code volumes is available. Area newspapers are provided in each unit. There were 2,037 offenders added into the library system in 2016.

Education services for offenders are provided through a contract with the Penta Career Center, Perrysburg, Ohio. Offenders study social studies, writing, mathematics, science and reading in order to prepare to take the GED test. The GED test is conducted on-site at CCNO monthly. During 2016, certificates were awarded to twelve offenders who passed the General Education Diploma (GED) test. Also, 51 offenders received education certificates for completing twelve hours or more in the classroom; 42 offenders received education certificates for completing 25 hours or more in the classroom. A total of thirty offenders received grade advancements

Contracted Classes offered at CCNO during 2016 included:

- The Domestic Violence Prevention Awareness program was conducted by Sherry Phillips, SWA, CDCA, BAS in Psychology. The seven and one-half hour class covers topics on defining domestic violence and different forms of abuse; myths about battering; cycle of violence; effects of domestic violence on children; characteristics of a healthy versus unhealthy relationship and relapse prevention techniques. There were 52 offenders who participated in this class. Of these offenders, 43 received one-on-one counseling and care after they completed the class.
- Anger control classes are conducted by the Four County Career Center. These classes teach offenders how to recognize anger, what triggers anger and methods of relaxation. There were 36 offenders who participated in this class.
- Parenting classes are offered through an agreement with the Ohio State University Extension Office. Topics discussed include a child's developmental stages, active communication skills, problem prevention techniques, discipline methods, positive encouragement skills, building a child's self esteem and raising responsible children. There were 87 offenders who attended this program.

F. Inmate Medical Services. Medical services for offenders were provided through a contract with Correct Care Solutions (CCS) headquartered in Nashville, Tennessee. Offenders completed 2,198 requests for medical services from nursing staff. The physician provided treatment to 1,259 offenders. Physicals were completed for 2,841 offenders. The mental

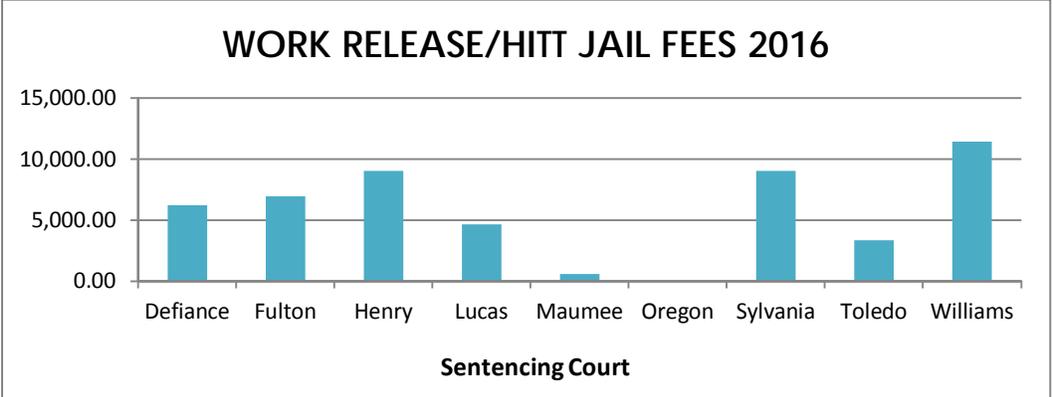
health specialist provided counseling for 4,707 offenders. The psychiatrist provided counseling for 761 offenders. The dentist provided dental care for 176 offenders. There were 99 offenders taken to the emergency room with 17 offenders requiring admittance to the hospital. There were 86 offsite medical appointments. In 2016, 61.3% of offenders were on medication and 23% of offenders were on psychotropic medications.

Confidential HIV testing and counseling is provided at no cost through a contract with University of Toledo Medical Center, Toledo, Ohio. There were 528 offenders who received a HIV test through this program.

G. Community Corrections. The Manager of Operations oversees the work release, Helping Inmates through Training (HITT), community public works programs and the electronic monitoring, GPS and TAD programs.

The work release and HITT programs are community programs where offenders are paid by area employers. The work release program allows offenders to retain their current employment while they are incarcerated. There were 167 offenders who were in work release in 2016 up from 155 in 2015. Offenders in the HITT program are placed into jobs in the community while they are incarcerated at CCNO. There were 22 offenders who participated in the HITT program down from 34 offenders in 2015. In general, participation is dropping in work release and HITT while electronic monitoring, GPS and TAD participation increases.

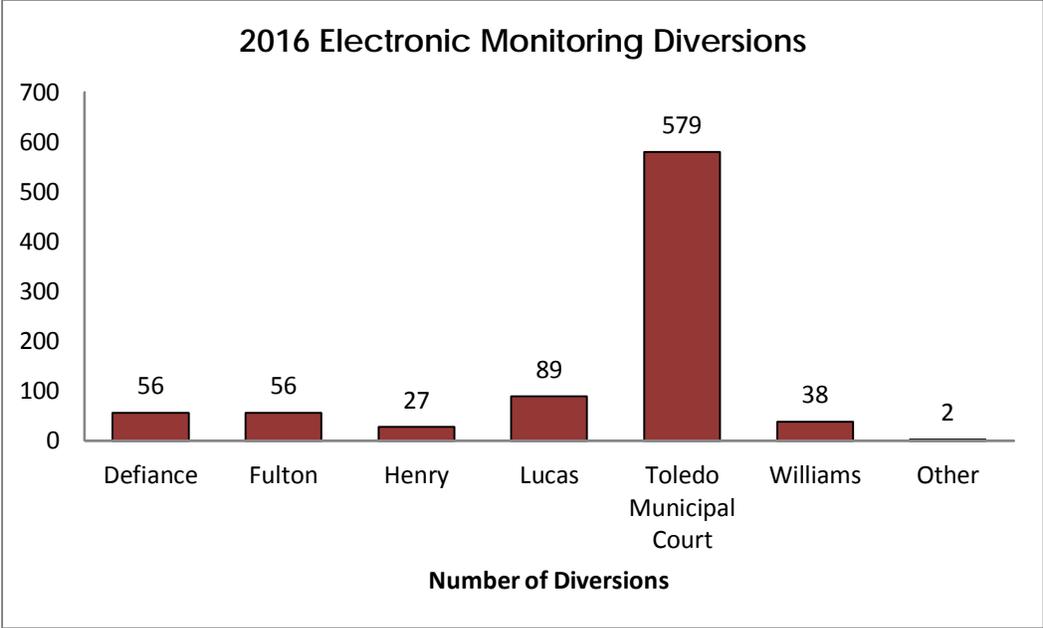
Offenders pay 25% of the net pay they receive to participate in work release and the HITT program. These funds are then used to pay for court fees/fines and jail fees. In 2016, \$4,944.66 was collected in court fees, and \$51,252.21 in jail fees. The bulk of court fees were from Toledo Municipal Court, totaling \$3,995.00. In 2015, \$5,240.64 was collected in court fees, and \$72,967.47 in jail fees. These fees are returned to the sentencing court. The tables below show the amount collected by each jurisdictional sentencing court.



The community public works (CPW) program continues to provide community service hours to governmental and non profit agencies. The offenders are not paid to participate in this program, but do receive earned credit time for their hours worked if approved by the court. CPW offenders provided service hours to the following agencies in 2016: Bryan Recycling, City of Defiance; Defiance County Environmental Services; Village of Edgerton; Forest Hills Cemetery; Fulton County Utilities; City of Napoleon; and the Village of Hicksville. All agencies utilizing the Community Public Works program received refresher training. CCNO offenders donated a total of 29,504 hours of work and saved the participating jurisdictions \$238,982.40 in 2016.

H. Jail Diversion. CCNO operates an electronic monitoring/GPS/TAD jail diversion program. Screened applicants are assigned by the court to the program. An ankle bracelet is placed on their ankle and supervised while in the community. Offenders can continue working or attending court ordered programs while restricted to home at specified times. All participants must pay to be in the program. GPS service allows the tracking of offender movement in real time using satellite technology and the internet. TAD service allows the tracking of offender movement in real time using satellite technology and the internet along with alcohol monitoring.

CCNO’s electronic monitoring/GPS/TAD program diverted 847 offenders from jail during 2016 up from 694 in 2015. The following chart shows a breakdown of diversions by jurisdiction:



It should be noted that the Lucas County Common Pleas Court and the Municipal Courts in Maumee and Oregon operate their own electronic monitoring program.

Offenders are financially responsible for the electronic monitoring fees for this program. Funds to operate this jail diversion program are from an account that receives its funding from grant funds and the offender equipment payments. Due to the fledgling economy in 2008 and 2009, the collection rate for electronic monitoring was down which resulted in the fund being nearly depleted. In an effort to continue to provide electronic monitoring/GPS/TAD services to the jurisdictional courts, changes were made. The collection rate has continuously improved since 2009.

If a court sentences an offender to GPS, the offender is financially responsible for the cost of the GPS unit the court requires them to use. The offender will also be financially responsible for paying the cost for all alcohol testing units the court requires them to use. Offenders must pay in full. These units are not owned by CCNO and are leased from B.I., Inc. at a higher rate.

I. Prison Diversion. In 2016, CCNO paired with the Ohio Department of Rehabilitation & Corrections in two grant-funded prison diversion programs, the Incarcerations Reduction Post Release Control (PRC) and Regional Diversion Program (RDP).

- The Incarceration Reduction Post Release Control grant program utilizes 40 beds for those sanctioned for incarceration and may serve up to 270 days at CCNO versus prison. The program was initiated at the start of 2016, and by year end the average monthly population was 31 offenders.
- The Regional Diversion Program is for the counties of Defiance, Fulton, Henry, Lucas, and Williams to divert felony 4 and 5 non-violent, non-mandatory, non-sex offenders and community control violators from prison. As this is a TCAP (Targeted Community Alternatives to Prison) pilot program, there are only eight counties in Ohio participating in this trial, and CCNO members are five of those counties. Funding is provided through a Community Corrections Act grant. The program began November 1, 2016, and at the end of December, there was already an average of 25 offenders a month.

CCNO offers a programming aspect to its diversion offenders, and is set up for completion in 90-120 days. The clinical programming is provided by Recovery Services of Northwest Ohio (RSNWO). This includes:

- a) Substance Abuse Programming: UC Substance Abuse Program (Cognitive Behavioral Model) which is a model designed to give chemically dependent individuals the knowledge, structure, and support they need to achieve abstinence from drugs and alcohol and initiate a long-term program for recovery. The core phases of this curriculum focus on stabilization of the individual, abstinence from all substances, maintenance of recovery, and relapse prevention.
- b) Thinking for a Change: The Thinking for a Change group targets male and female offenders who have a pattern of engaging in criminal thinking patterns. Thinking for a Change is an evidenced based curriculum based in cognitive behavioral therapy and designed to target and change faulty thinking patterns that can lead to criminal behaviors. Studies have shown that when presented in a manner that maintains the fidelity of the curriculum, this program is effective in reducing recidivism among offenders.
- c) SAFE: Batterers intervention and relationship building. This also follows the cognitive behavioral therapy approach.
- d) Epictetus: Cognitive behavioral based intervention.
- e) Anger Management: Cognitive behavioral based therapy.

J. Fiscal Services. The Fiscal Manager is responsible for the management of budgeting, accounting, internal auditing, purchasing, payroll, offender accounts, funds management and risk management.

The 2016 operating and capital budget was \$16,778,664.00 with a per diem rate of \$72.05, an increase from 2015. The following are details on the operating budget minus the line item for the juvenile center.

	<u>2016 Adopted Budget</u>	<u>2016 Budget Expended</u>
Personnel Services	\$7,515,852.75	\$7,042,848.56
Fringe Benefits	3,913,718.99	3,667,987.26
Contractual Services	2,459,460.00	1,930,012.06
Hiring/Training Expenses	336,560.00	293,206.60
Information Technologies	351,658.62	270,188.27
Legal Services	132,000.00	120,794.58
Maintenance/Service Contracts	190,890.00	101,784.13
Utilities	651,280.00	532,906.42
Other Services	458,699.53	366,061.73
Insurance Outlay	247,531.41	234,106.28
<b>TOTAL</b>	<b>\$16,257,651.30</b>	<b>\$14,559,895.89</b>

	<u>2016 Revenue Earned</u>
Interest Revenue	\$32.83
Rental Revenue	\$508,131.70
Other Revenue	\$588,470.39
 TOTAL	 \$1,096,634.92

The five member jurisdictions, along with the two grant-funded programs (PRC and RDP), proportionately share in the cost of operating the Corrections Center based upon the number of beds each is allocated. The bed allocation is reviewed annually based on each member's estimate of beds needed. Of CCNO's 674 beds, 658 were funded at the end of 2016.

The following table details the budgeted amount, the actual invoice amount, and the bed overage charges by the five member jurisdictions for 2016.

	Operations & Capital Budget	Actual Jurisdictional Invoices
Defiance Co.	\$1,577,931.00	\$1,534,461.61
Fulton Co.	\$1,446,434.00	\$1,349,655.16
Henry Co.	\$973,056.00	\$884,935.81
Lucas Co.	\$5,338,668.00	\$5,229,113.48
Williams Co.	\$1,446,434.00	\$1,408,292.07
 TOTAL	 \$10,782,523.00	 \$10,406,458.13

In 2016 revenue for the capital budget was received in the amount of \$680,763.32. Expended from the capital budget in 2016 was \$63,810.43 for water heaters, a heat exchanger, and computer upgrades.

The per diem from actual cost/jurisdictional invoices was \$69.54 versus the budgeted per diem of \$72.05.